

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS HELD ON  
THURSDAY, 16TH OCTOBER, 1980 AT 6:30 P.M. IN THE CAMPUS CENTRE  
OF LOYOLA CAMPUS

ATTENDANCE:      Present were: Mr. C. A. Duff, Chairman, Mr. H. J. Hemens, Chancellor, Mr. M. J. Bourgault, Dr. R. W. Breen, Dr. J. S. Daniel, Prof. C. Gabriel-Lacki, Mr. R. L. Grassby, Dr. H. Habib, Mrs. N. Leclaire, Mr. E. A. Lemieux, Prof. G. Martin, Mr. P. McEntyre, Mr. J. J. Pepper, Dr. T. S. Sankar, Rev. A. Graham, S.J., Secretary.

Advisory Board: Rev. S. Drummond, S.J.

DOCUMENTS CONSIDERED:

|            |                                                                                                 |
|------------|-------------------------------------------------------------------------------------------------|
| BG-80-8-D4 | Report of the Personnel Committee to the Board of Governors                                     |
| BG-80-8-D5 | Opening of the Visual Arts Building                                                             |
| BG-80-8-D6 | Fall Term 1980-81 Data by Degree                                                                |
| PC-80-8-D4 | List of appointments, etc., Faculty of Arts and Science                                         |
| PC-80-8-D5 | List of appointments, etc., Faculties of Commerce and Administration, Engineering and Fine Arts |
| FC-80-2-D3 | Capital Budget 1980-1981                                                                        |
| FC-80-2-D5 | Quebec Universities: Comparison of Admissible Expenses                                          |
| FC-80-2-D7 | Comparison of 1980/81 Operating Budget with 1979/80 Actual                                      |

OPEN SESSION

1.      Approval of Minutes

On a motion duly made and seconded, the minutes of the meeting of September 18, 1980 were approved.

2.      Business Arising from the Minutes

The Chairman noted that the rosters of the Board Committees that had been distributed were not meant to be final. Since the definitive composition of the Board of Governors was not known, he intended the list to be tentative and would appreciate any suggestions for change. The final list will be announced soon.

### 3. Committee Reports

Development Fund: In the absence of Mr. McNaughton, Chairman of the Development Fund, Mr. Duff commented on the excellent work being done by Mr. McNaughton and his Development Fund Committee. The fund objective this year has been raised to \$750,000.

Planning Committee: Mr. Grassby reported that a great deal of time and effort has been spent on planning for the projected new library.

Operating Committee: Prof. Martin supplied document BG-80-8-D5 as requested at the last meeting of the Board.

Finance Committee: After distribution of the Finance Committee documents, (D3, D5, D7) the Vice-Rector, Administration and Finance, in the absence of the Chairman of the Finance Committee, reported on the recent meeting of the Finance Committee.

Considerable discussion took place concerning the financial position of the University, particularly relative to its operating budget. It was noted that a main part of our financial problems can be attributed to the salary portion of the budget. It is also clear that our position relative to the University of Quebec is worsening, despite our efforts to bridge the financial gap. It seems that some members of the provincial government are convinced that the Universities of Quebec are overfunded. The Board Chairman stressed the fact that the administration must have a well-developed plan to meet future eventualities in the face of the present deficit. One member voiced the fear that we were not cutting our cloth to fit our circumstances; a business corporation would have to act if they found themselves with a similar deficit. It was pointed out, however, that we are not in the same circumstances as a business firm operating for profit, and that the past history of Quebec universities has shown that our procedure to date is a rational method of dealing with our financial situation. The situation, nevertheless, is critical.

### 4. Vice-Rectors Report

Vice-Rector Martin distributed student statistics (BG-80-8-D6) and gave a brief explanation. A question was asked concerning the restriction of admissions to the Engineering faculty. Why does the University not make more financial assistance available to Engineering in order to permit them to accept more students? Drs. Daniel and Sankar explained that there is a temporary over-population in the second-year student group, and that this excess will work itself through the system and permit a more even distribution of students in the future.

The Chancellor commented on the excellent performance of our liaison staff.

Vice-Rector Daniel reported that the matter of certification of a union for professors is proceeding and that he will have a report for the next meeting of the Board.

5. Correspondence

The Secretary was requested to write a letter of sympathy to Mrs. E. Black and Mrs. Roland Durand, daughters of Mme. Renée Vautelet, an honorary graduate of Concordia (1975), following the death of Mme. Vautelet on September 7, 1980.

6. New Business

The Chairman asked for possible dates for a social meeting with the McGill Board of Governors. The dates of the 6th and 11th November were mentioned. The Secretary was asked to contact McGill and try to establish a suitable date.

7. Adjournment

The meeting adjourned at 8:30 p.m.

Following the adjournment, the members were invited to view an audio-visual presentation prepared as a means of assisting recruiting and development. The slide presentation was prepared by Paul Vinet.

Aloysius Graham, S.J.  
Secretary